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UBC HEAD ARCHIVES
COLLEGE FILES
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Yenching
Admin
Board of Managers 1924-1928

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0409

*Actions not
yet presented to
Trustees for
ratification
9/20/24 B.M.*

MINUTES OF THE ANNUAL MEETING OF THE
BOARD OF MANAGERS OF PEKING UNIVERSITY

June 16, 1924

The meeting was held in the Common Room of the School of Theology at 9:00 a.m.

Members of the Board of Managers

"Chairman: J.L. Stuart
"Vice-chairman: H. J. Luce
"Secretary: C.A. Felt
"Treasurer: O.J. Krause

<u>A.B.C.F.M.</u>	<u>M.E.M.</u>	<u>I.M.S.</u>	<u>P.N.</u>
"R.E. Chandler	Mrs. H. Dildine	"L.R.O. Bevan	"C.H. Fenn
"Y.C. Sun	C.A. Felt	J.D. Liddell	"H.C. Fenn
Mrs. L.T.C. Feng	"O.J. Krause	"K.L. Pao	Mrs. W. Gleystein
Mrs. H. Martin	"C.K. Scarles	"Miss M. Wood	"E.I. Johnson

<u>P.U. (faculty)</u>	<u>P.U. (Alumni)</u>	<u>Co-opted</u>
"Dean Iew	Miss R. Chang	"Mrs. L. Calhoun
"Dean Frame	Liu Fang	"H.S. Houghton
"Dean Ch'ien	C.H. Fei	F.D. Norris
"H.S. Galt	"J.F. Li	J.G. Schurman
		Y.T. Tsur
		C.C. Wang
		S. Wright
		W.W. Yen

Members whose names are starred above were present.

There were also present Vice President H.S. Luce and Mrs. L.O. Lee, Secretary of the Yenching College Committee.

Mr. C.K. Scarles was elected secretary of the meeting in the absence of Mr. C.A. Felt.

Dr. H.W. Luce read from the Scriptures and led in prayer.

The following new members of the Board were announced:-

A.B.C.F.M. :- Mr. Sun Yu-ch'i to succeed Mr. H.C. Chang (1924-1927)
The (Mrs. L.T.C. Feng, reelected 1924-28)

P.N.:- Mrs. W.E. Gleystein to succeed Miss M. McCoy (1924-28)

I.M.S.:- Mr. J.D. Liddell to succeed Dr. E.J. Stuckey (1924)

The minutes of the last meeting were taken as read.

Reports

The Report of the President was taken as read and received and the following recommendations were acted upon:-

Voted:- (1) to ask the secretary to write suitable letters to Messrs.

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H.K. Caskey and J.H. Lewis, who have successively served the University in America in the office of Executive Secretary.

- (2) that Vice-president H.W. Luce be requested to continue in Peking the work of financial promotion to which he has been giving himself to in America, and study the problems and possibilities of extension work, together with such teaching as these duties permit; an additional budget for this office to be referred to the incoming Finance Committee of the Board with power, with the suggestion that these funds be provided from the Construction Bureau.
- (3) a. that the Board of Managers endorse the suggestion that the Board of Trustees send Mr. Lee to Peking and be responsible for his expenses during the year of language study with a view to determining in what ways he can best serve the University at a future time.
- b. that we authorize plans for the cultivation of a Chinese constituency with a view to financial results in time, and that the chair appoint a committee to take charge of this matter.
- (4) a. that the Scotch, Irish and Danish Missions of Manchuria be invited each to nominate a representative for election to the Board of Managers as soon as vacancies occur, and that the Committee on Nominations be asked to have the matter in charge.
- b. that a letter be sent to the Board of Trustees inviting them to give a clear interpretation of what they mean by "partial cooption" and what it might imply with reference to this particular case.
- (5) a. that we plan for a formal opening in the autumn of 1926.
- b. that the President be empowered to appoint a committee to take up the matter of arrangements for the Formal Opening at such time as in his judgment such a committee is needed and that the question of the date be referred to the Deans Committee with power.
- (6) that the matter of students fees be referred to the committee of the Board of Managers on Students Fees to be presented at the next meeting of the Board.
- (7) that in general the existing courses be strengthened before

others are added, but that within this limitation and as financially practicable the University look forward to establishing Departments of Japanese and Russian.

(8) that Mr. William Hung be approved as Dean of the Men's College for the next four years.

The Report of the Acting President was taken as read and received, and the following recommendations were acted upon:-

Administrative Conditions and Requirements

There are at least five functions connected with the University offices, and with financial and business administration, which demand careful consideration and a measure of re-organization, correlation and expansion. These five are those of: Registrar, English Secretary, Chinese Secretary, Treasurer and Business Manager.

- Voted:- (1) one person (presumably a foreign lady) to serve as registrar and office secretary. For such I would suggest the title "University Recorder". She would be responsible for the systematic organization of the central office and oversee the details of records and files. She would handle much routine correspondence not requiring the attention of the President of the Deans. She would receive assistance from the Chinese Secretary as needed, and from clerks as demanded by future expansion of work. She would be in charge of mimeograph copy writing in English. (The present election of a member of the staff as registrar is, of course, only a temporary measure).
- (2) one person, a competent Chinese, to serve as Chinese Secretary. He would attend to all secretarial work and correspondence in Chinese and be in charge of Chinese mimeograph work, should the mechanical part of all mimeograph work. He should serve in close cooperation with the recorder mentioned above.
- (3) one person, presumably a foreign man, probably known as controller who shall act as treasurer, superintendent of grounds and buildings and business manager. He should have the assistance of a good accountant, and such clerical help as needed.
- (4) Stenographers and typists, either foreign or Chinese, in sufficient number to provide for the requirements for the President, vice-president and of the deans, and in at least some measure, of the heads of departments also. One foreign stenographer and two Chinese would probably supply the need for the present.

Voted: (1) that the Board of Managers give general approval to above four recommendations.

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(2) that a committee be appointed to go into the question and instructions be given this committee to relate all similar matters at the Women's College to these questions dealt with here.

The Report of the Acting and Associate Deans of the Men's College
was taken as read and received and the following recommendations acted upon:

- Voted:-
- (1) that quality be emphasized in everything and especially in our teaching. It is only this means that we can meet the Government Universities with their greater financial resources.
 - (2) not only to keep up our present standards but to raise them
 - (3) to spare neither money or effort to put the Department of Chinese on an efficient basis.
 - (4) to give the English Department the trained staff it so desperately needs.
 - (5) in general, to keep up and strengthen our contacts and friendly relations with Secondary Schools.
 - (6) in general, for the next few years to stress undergraduate rather than graduate work.

The Report of the Dean of the College of Arts and Sciences for Women
was taken as read and received, and the following recommendations acted upon:-

Voted:

- (1) to approve the cooperation in the Women's College of more Women's Boards whose field representatives desire to and do send their students to the Women's College.
- (2) to approve the increase of resources, looking toward a larger permanent income available for current expenses and Chinese salaries.
- (3) to approve of the desire for more salaries assured by the constituent Boards or by friends.

A Report of the Administrative Committee of Yenching Women's College
was read and the following recommendations acted upon:-

Voted: Practice Schools

- (1) that we approve of the idea of adopting in the University

practice schools for the Department of Education.

(2) that we approve of the recommendation of the Women's College that as far as it is concerned it would like to see this whole scheme of practice schools for the Department of Education put forward as a policy to be adopted for immediate development.

(3) that we recommend that the Yenching College Committee proceed at once to give its share of this scheme by erecting the dormitories for girls with the suggestion that the most immediate needs are the senior middle school and the kindergarten primary.

(4) that the Administrative Committee ask the Board of Managers to appoint a committee including the members of the Administrative Committee to confer with the Department of Education and to decide on the type of buildings to be preferred for the practice school, and to make recommendations to the Yenching College Committee and the Board of Managers, and the Board of Trustees.

that the committee mentioned in (4) be appointed by the chair.

(5) Medical and Health Needs

That the Board of Managers recognizing the urgency of provision being made for the medical and health needs of students and staff on the new site, ask the President and Deans to take the matter up with special reference to correlating the needs of the Men's and Women's Colleges and make the necessary provision in the budget of the University for the ensuing year.

Recommendation of the Department of Education

VOTED

that the Board of Managers having heard the statement of "Plans and estimates" submitted by the Department of Education, indicating the urgent needs of the department for the first and second stages of its development, and the demand for, and opportunities of an "Institute for Educational Research" gives its endorsement to these plans in general, and recommends them as desirable steps in the expansion of the University, for which funds and resources should be secured at the earliest possible date.

The Report of the Dean of the School of Theology was taken as read and received and the following recommendations were acted upon:-

VOTED:

- (1) Scholarships that immediate steps should be taken to provide funds for an adequate number of scholarships to be administered by the President of the University and the Faculty of Theology.
- (2) Chair of Rural Problems of the Church that provision be made

by this Board to secure a full time man to take the chair of Rural Problems of the Church.

The Report of the University Treasurer was taken as read and received.

The Report of the Construction Bureau was read and received and the following recommendation adopted:-

VOTED

- a. Faculty Residences
to recommend to the Trustees that if an individual member of the faculty is building his or her own residence on University land it may only be built after the plans have been approved by the Grounds and Buildings Committee, and when the plans have been so approved there shall be no changes made in the plans.
- b. that a residence so built must become the property of the University when the faculty member terminates his connection with the University.
- c. (approved in principle) that the Grounds and Buildings Committee be instructed to act according to this resolution pending confirmation by the trustees.

that the secretary be asked to write a letter to Mr. J.M. Gibb expressing the deep appreciation of this body for his zealous efforts in connection with the construction of buildings on the new site.

University Cemetery (report)

VOTED

to approve of the report presented by the Committee on University Cemetery and to refer these plans to the Grounds and Buildings Committee for recommendation as to ways and means.

Auditing Committee (report)

VOTED

to approve of the report of the auditing committee to the effect that the accounts have been found in order.

to adopt the principle of securing regular professional accountants to audit the accounts of the University, leaving the decision of the appointment of said auditors in each case to the Finance Committee of the Board of Managers.

Department of Agriculture

VOTED

that in future the committee of the Board of Managers on the Department of Agriculture be asked to furnish its report directly to the Board of Managers through the Report of the Dean of the College of Arts and Sciences for Men, this report to be presented with the other reports at the Annual Meeting each year.

Recommendations for Degrees

Voted

that the following members who have completed the requirements shall receive the Certificate of the Department of Business Training:-

Chang Pei Ju	Kao Shih P'u
Cheng Kuang Jung	Li Hsueh Chih
Ho Chung P'u	Tien Chao Li
Hsieh Pei Lin	

that the following members who have completed the requirements shall receive the Certificate of the Department of Leather Manufacture:-

Ch'en Wen Hsuan	Tu Ch'un Fu
Ts'ai Liu Sheng	

That the following members who have completed the requirements shall receive the Certificate of the Department of Agriculture:-

Iin Shih Ching	Wang Cho Hsun
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that the following members who have completed the requirements shall receive the Junior College Certificate of the Department of Education:-

Wang Jui Sheng

that the following members who have completed the requirements shall receive the Diploma in the Department of Education:-

Ch'ang Fu Yuan	Yang Wen Ch'ao
Chia Lin Ping	

that the following members who have completed the requirements shall receive the degree of Bachelor of Arts in the College of

Arts and Sciences for Men:-

Chang Hsin K'uei
 Chang Yung En
 Chang Yu Yuan
 Ch'ang Fu Yuan
 Chao Hsi Yu
 Ch'en Chen Yuan
 Ch'en Yung Kuei
 Cheng En Chih
 Cheng P'u Yung
 Chia Ling Ping
 Chia Yu Tsung
 Ch'in Chen Sheng

Chou Chen Ming
 Chu Hsi Liang
 Chu I Hsien
 Fan Ch'i Ch'uan
 Han Yu Shan
 He Chin Kuei
 Hou Ai Ch'ang
 Hsueh Heng Wu
 Li Yung Hsiang
 Liu Chi Sheng
 Meng T'ien Pei

Pai Yung
 Shan Shu T'ien
 Ting Jui
 Ts'ao I
 Wang Hua Pang
 Wang Yu Chien
 Wei Wen Hua
 Yang Jung Tung
 Yang Min
 Yang Wen Ch'ao

that the following members who have completed the requirements shall receive the degree of B.A. in the College of Arts and Sciences for Women:

Huang Yu Jung
 Ling Jui T'ang

Tu Lien Chieh

that the following members who have completed the requirements shall receive the degree of Bachelor of Science in the College of Arts and Science for Men:-

Chang Yung Hwei
 Lo Shih Lin
 Tu Ch'un Fu

Ts'ai Liu Sheng
 Tung Heng Hsiung
 Wang Pao Ho

that the following members who have completed the requirements shall receive the degree of Bachelor of Sciences in the College of Arts and Sciences for Women:-

Huang I Kuang

Yen Chih An

that the following members who have completed the requirements shall receive the degree of Bachelor of Divinity in the School of Theology:-

Kao Hwai Lia, B.A., 1922
 Yang Ming Sheng B.A., 1922

Lin Ming Chi B.A., 1922
 Yu Teng Ying B.A., 1922

Recommendations for Permanent Appointments to the Faculty

VOTED

to approve of the recommendations of the Yenching College Committee that the following members of the staff of the Women's College be permanently appointed:-

Miss C. Morrison
 Miss L. Booth
 Miss C. Mills

Miss F. Harmon
 Miss E. Hancock

Academic Ranking

VOTED

to approve of the following recommendations for academic ranking as presented by the Deans Committee:

(a) Present Members of Staff

School of Theology

Dr. G.T. Candlin, formerly lecturer, to be hon. Prof.

Dr. G.D. Wilder, " " " " "

Colleges of Arts and Sciences

Mr. T.Y.C. Jen, formerly lecturer, to be assist. Prof.

Mrs. C. Zwemer " " " " " *yc*

(b) New Members of Staff

School of Theology

T.C. Chao, Assoc. Prof.

Colleges of Arts and Sciences

Miss E. Durfee, Hon. Assist. Prof.

Miss E. Anderson, Assist. Prof. *yc*

J. Sun, Assist. Prof.

T. Ennis, Instructor

P.C. Hsu, "

Miss Egbert *yc*

A Coole "

R.M. Bartlett "

Miss A Striker "

Miss M. Chamberlain "

Miss K. Murphy "

B. Eubank "

R.S. Britton "

Miss M. Wood, Hon. Lecturer

O.H. Bronson " "

L.S. Tsai, Assistant

Dept. of Sociology

" " Chemistry

" " Mathematic

" " History

" " Philosophy

" " Religion

" " Hygiene

" " English

" " "

" " "

" " "

" " Agricultural

" " Journal

" " Religion

" " "

" " Leather

Honorary Degrees

VOTED

to refer the matter back to the University Council with the request that they draft more detailed suggestions to be acted upon by this body in the autumn, and later submitted for the approval of the Board of Trustees.

Reappointment of Miss Boynton

VOTED

to request the American Board Mission to continue the appointment

of Miss Grace M. Boynton to the Yenching Women's College, after her approaching furlough.

Committee on Nominations (report)

VOTED

to approve of the recommendation that Dr. Schurman and Dr. Y.T. Tsur be reelected coopted members of the Board and that the vacancy made by the retirement of Dr. C.C. Wang be filled by a representative of one of the Manchurian Missions mentioned above.

The following Officers and Members of Committees were elected for the Coming Year:-

OFFICERS

Chairman:- J.L. Stuart
Vice-chairman:- H.W. Luce
Secretary:- C.A. Felt
Treasurer:- O.J. Krause

COMMITTEES

Executive
J.F. Stuart, chairman
R.E. Chandler
O.J. Krause
Dean Lew
Miss M. Wood
S. Wright

Grounds & Buildings
O.J. Krause, chairman
J.M. Gibb, secretary
Dean Frame
H.S. Houghton
E.L. Johnson
H.W. Luce
Y.T. Tsur

Increase in Fees
R.E. Chandler, chairman
Mrs. L.T.C. Feng
Dean Frame
Mrs. W.H. Gleysteen
H.S. Galt
C.K. Searles

Finance
O.J. Krause, chairman
Dean Ch'en
H.C. Fenn
J.M. Gibb
H.V. Harris

Revision of Bye-laws
L.R.O. Bevan, chairman
C.A. Felt
C.H. Fenn
J.F. Li
Miss M. Wood

Chinese Promotion
W.W. Yen, chairman
Dean Ch'en
Mrs. L.T.C. Feng
C.H. Wang
K.L. Pao
Y.T. Tsur

Formal Opening
H.W. Luce, chairman
C.H. Fei
Dean Frame
H.S. Houghton
Dean Lew

Advisory to Dept. of
Agriculture
H.S. Galt, chairman
C.H. Corbett
J.B. Tayler

Nominations
L.R.O. Bevan, chairman
Mrs. M. Martin
Liu Fang

Administrative Committee of Yenching
Women's College

Dean Frame	Mrs. L. Calhoun
Mrs. H.G. Dildine	Miss R. Ch'ong
C.A. Felt	Mrs. L.T.C. Feng
Mrs. W. Hung	Miss B. McCoy
J.L. Stuart	Mrs. S. Wilson
Miss M. Wood	

MINUTES OF THE BOARD OF MANAGERS MEETING
December 6, 1924.

The Meeting was held in the Tung Fu, at 2:30 p.m.

PEKING

Members of the Board of Managers

Chairman: *J.L. Stuart
Vice chairman: *H.W. Luce
Secretary: C.A. Felt
Treasurer: *O.J. Krause

<u>A.B.C.F.M.</u>	<u>M.E.M.</u>	<u>L.M.S.</u>	<u>P.N.</u>
R.E. Chandler	*Mrs. H. Dildine	*L.R.O. Bevan	*C.H. Fenn
Y.C. Sun	C.A. Felt	*J.D. Liddall	*H.C. Fenn
Mrs. L.T.C. Feng	*O.J. Krause	K.L. Pao	*Mrs. W. Gleysteen
Mrs. H. Martin	*C.K. Searles	*Miss M. Wood	E.L. Johnson

<u>Faculty</u>	<u>Alumni</u>	<u>P. In P.</u>	<u>Coopted</u>
*Dean Lew	*Liu Feng	*Mr. J.S. Burgess	*Mrs. L. Calhoun
*Dean Frame	*C.H. Fei		C.C. Wang
*Dean Ch'en	*J.F. Li		*S. Wright
*H.S. Galt			W.W. Yen

Members whose names are starred above were present
Mr. J. M. Gibb was also present by invitation.

Miss Hague acted as secretary in the absence of Mr. C.A. Felt

Dr. J.F. Li opened the meeting with prayer.

Recommendations regarding the terms "Lecturer" and "Associate"

VOTED:

To approve the recommendations of the faculty that members of the staff whose permanent status has not been determined or who are only temporarily engaged be designated as "Lecturer" when of professorial rank, otherwise as "Associate"

Report of the Committee on Increase of Fees

VOTED:

to accept the report of the committee on Increase of Fees as presented by the Chairman, Mr. R.E. Chandler (See exhibit A)

BUDGET FOR 1925-26.

VOTED:

(a) that the budget as presented to this body by the chairman be recommended to the Board of Trustees as approved by the Finance Committee of the Board of Managers

(b) to approve of the recommendation of the General Faculty Executive that all teachers of professorial rank be granted a house at the new site.

(c) to endorse the action of the Trustees in appointing Mr. K.A. Wee for two years for the purpose of doing promotional work in China.

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December 6, 1924

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(d) to approve of the new appointed for 1925-26 as listed by the chairman, and that the University Council be authorized to rearrange the list in order of preference, subject to budget conditions.

(e) that the deficit in the Budget be referred to the Executive Committee of the Board of Managers in conference with the University officers and the General Faculty Executive.

Report of the Committee on Revision of By-laws

VOTED

to approve in principle of the proposals as presented in the report of the chairman, Mr. L.R.O. Bevan, and that the report be referred back to the committee for their consideration and the incorporation of further suggestions from this body and from the Yenching College Committee, and that a fresh draft be presented at the annual June Meeting, the document to be in the hands of the Board of Managers a few days previous to that meeting, together with a copy of the original by-laws.

English Name of the University

VOTED

(a) that it is the sense of this meeting that the time has now come to recommend to the four constituent missions that the English name of Peking University be changed to Yenching University.

(b) that each mission be asked to give consideration to this action and to report to the President of the University as early as practicable whether or not it is ready to accept this change.

(c) if and when all of the four missions have approved this change, the secretary of the Board of Managers be asked to transmit this result to the Board of Trustees.

(d) that the President of the University be requested to send an identical letter to each of the missions concerned stating the reasons upon which the above actions were based.

ADJOURNED

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PEKING

MINUTES OF THE BOARD OF MANAGERS

MEETING

June 13, 1925

The meeting was held at the T'ung Fu at 9:30 a. m.

Members of the Board of Managers

Chairman: "J. L. Stuart
Vice-chairman: H. W. Luce
Secretary: "C. A. Felt
Treasurer: "O. J. Krause,

A. B. C. F. M.

R. E. Chandler
Mrs. H. S. Martin
Y. C. Sun

M. E. M

Mrs. H. G. Dildine
"C. A. Felt
"O. J. Krause
C. K. Searles

P. U. Alumni

Liu Fang
C. H. Fei
"J. F. Li

L. M. S.

"L. R. O. Bevan
"J. D. Liddell
K. L. Pao
"Miss M. Wood

A. P. N.

"C. H. Fenn
"F. K. Jowe
"Mrs. W. H. Gleysteen
"E. L. Johnson

Co-opted

"Mrs. L. Calhoun
"F. L. Norris
"Y. T. Tsur
S. F. Wright
"W. W. Yen

Faculty

"Dean Lew
"Acting Dean Miss Stahl
"Dean Ch'en
"H. S. Galt

Members whose names are marked
were present.

The following were also present by invitation: O. D. Wannamaker, Executive Secretary in America of Princeton in Peking, Bishop G. R. Grose of the Methodist Mission, Mr. W. B. Pettus, Principal of the Yenching School of Chinese Studies (N. C. U. L. S.)

Dr. Fenn opened the meeting with prayer.

The minutes of the last meeting were taken as read.

President Stuart presented his report which was received and the following recommendations adopted:

1. That a Committee on Promotion be appointed to advise and assist in the relating of the University to Chinese life and the promoting of its interests among Chinese.

2. That this Committee be authorized, with the approval of the Executive Committee, to nominate a limited number of prominent Chinese to become Honorary Members of the Board of Man...

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MEETING
June 18, 1925

The meeting was held at the T'ung Fu at 9:30 a. m.

Members of the Board of Managers

Chairman: "J. L. Stuart
Vice-chairman: H. W. Luce
Secretary: "C. A. Felt
Treasurer: "O. J. Krause,

A. B. C. F. M.

R. E. Chandler
Mrs. H. S. Martin
Y. C. Sun

M. E. M

Mrs. H. G. Dildine
"C. A. Felt
"O. J. Krause
C. K. Searles

P. U. Alumni

Liu Fang
C. H. Fei
"J. F. Li

L. M. S.

"L. R. O. Bevan
"J. D. Liddell
K. L. Pao
"Miss M. Wood

A. P. N.

"C. H. Fenn
"F. K. Jowe
"Mrs. W. H. Gleysteen
"E. L. Johnson

Co-opted

"Mrs. L. Calhoun
"F. L. Norris
"Y. T. Tsur
S. F. Wright
"W. W. Yen

Faculty

"Dean Lew
"Acting Dean Miss Stahl
"Dean Ch'en
"H. S. Galt

Members whose names are marked
were present.

The following were also present by invitation: O. D. Wannamaker, Executive Secretary in America of Princeton in Peking, Bishop G. R. Grose of the Methodist Mission, Mr. W. B. Pettus, Principal of the Yenching School of Chinese Studies (N. C. U. L. S.)

Dr. Fenn opened the meeting with prayer.

The minutes of the last meeting were taken as read.

President Stuart presented his report which was received and the following recommendations adopted:

1. That a Committee on Promotion be appointed to advise and assist in the relating of the University to Chinese life and the promoting of its interests among Chinese.

2. That this Committee be authorized, with the approval of the Executive Committee, to nominate a limited number of prominent Chinese to become Honorary Members of the Board of Managers.

3. That the Managers express their hearty appreciation of the efforts of Dr. H. W. Luce and Mr. J. H. Lewis to secure additional and much needed funds in America, both for construction work and for current expenses.

Report of the Dean of the School of Religion

Dean Lew presented the report of the School of Religion which was received.

June 13, 1925

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Report of the Dean of the Women's College

Miss Stahl, as Acting Dean, presented the report of the Women's College which was received.

Report of the Deans of the Men's College

Dr. Ch'en Associate Dean presented the report of the Men's College which was received.

Report of the Treasurer

Mr. Krause gave a verbal report as Treasurer which was received.

Report of the Director of the Construction Bureau

Mr. Gibb, Director of the Construction Bureau, made a report which was received.

Report of the Executive Committee

President Stuart presented a report of actions taken by the Executive Committee at two meetings in May and March respectively.

The action regarding the reorganization of the School of Religion was approved.

The action regarding the affiliation of Yenching University and the North China Language School was adopted. (see Exhibit A.)

Administrative Committee of the Women's College

Miss Stahl reported that the Administrative Committee of the Women's College had no recommendations calling for action.

Report of the Advisory Committee for the Department of Agriculture

Dr. Galt presented the report of the Advisory Committee for the Department of Agriculture. The recommendation for the establishment of a dairy as outlined by the Committee was adopted by a vote of ten to eight.

Report of the Committee on Revision of the Bye-laws.

Mr. Bevan presented the report of the Committee on the Revision of Bye-laws.

VOTED that the adjustment of the proposed Bye-Laws with those of the Trustees be referred back to the Committee.

VOTED to adopt the report of the Committee for tentative use, pending a complete presentation to be adopted at a later meeting of the Board.

Approval of Candidates for Degrees

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Miss Stahl, as Acting Dean, presented the report of the Women's College which was received.

Report of the Deans of the Men's College

Dr. Ch'en Associate Dean presented the report of the Men's College which was received.

Report of the Treasurer

Mr. Krause gave a verbal report as Treasurer which was received.

Report of the Director of the Construction Bureau

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Report of the Executive Committee

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Mr. Bevan presented the report of the Committee on the Revision of Bye-laws.

VOTED that the adjustment of the proposed Bye-Laws with those of the Trustees be referred back to the Committee.

VOTED to adopt the report of the Committee for tentative use, pending a complete presentation to be adopted at a later meeting of the Board.

Approval of Candidates for Degrees

VOTED that the students who are recommended for degrees and diplomas be given such degrees and diplomas at such time as they shall have passed their examinations to the satisfaction of the Faculty.

June 13, 1925

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Communication of the Presbyterian Mission.

Dr. Felt read a communication from the Presbyterian Mission regarding the School of Religion and Dean Lew read the reply of the Faculty of the School of Religion. (See Exhibit B)

VOTED to record the matter in the minutes.

Promotion of the Faculty Members.

The President presented recommendations for advances in the ranking of various faculty members which were approved.

Additional Members of the Board of Managers

Representation on the Board of Managers was rearranged so as to include in addition to the four original constituent Missions one member each from the Church of England Mission (North China), the U. F. Church of Scotland Mission (Manchuria), and Princeton in Peking. These positions being filled at present respectively by Bishop Norris, Rev. Findlay and Mr. Edwards.

Co-opted members

Mr. Wang Hou-chai
Bishop G. R. Grose
Hon. J. V. A. McMurray, American Minister
Mr. W. B. Pettus, Ex-officio, Principal of the Yenching School of Chinese Studies (N. C. U. L. S.)

The following Committees were appointed:

Executive

J. L. Stuart, chairman
R. E. Chandler
O. J. Krause
T. T. Lew
Miss M. Wood
S. F. Wright

Revision of Bye-laws

L. R. O. Bevan, chairman
C. A. Felt
C. H. Fenn
J. F. Li
Miss M. Wood

Grounds and Buildings

O. J. Krause, chairman
J. M. Gibb, secretary
Mrs. M. S. Frame
Y. T. Tsur
G. R. Crose
Wang Hou-chai
E. L. Johnson

Advisory to Dept. of Agriculture

J. B. Tayler, chairman
O. J. Krause
Sho-tsu King

Finance

O. J. Krause, chairman
Liu Fang
D. W. Edwards
J. M. Gibb
W. B. Pettus

Administrative of Yenching Women's College

Mrs. M. S. Frame, chairman
Miss Cookingham, secretary
Mrs. L. Calhoun
Mrs. H. G. Dildine
C. A. Felt
Mrs. Wm. Hung
J. L. Stuart
Mrs. S. D. Wilson

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Dr. Felt read a communication from the Presbyterian Mission regarding the School of Religion and Dean Lew read the reply of the Faculty of the School of Religion. (See Exhibit B)

VOTED to record the matter in the minutes.

Promotion of the Faculty Members.

The President presented recommendations for advances in the ranking of various faculty members which were approved.

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J. L. Stuart, chairman
R. E. Chandler
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S. F. Wright

Grounds and Buildings

O. J. Krause, chairman
J. M. Gibb, secretary
Mrs. M. S. Frame
Y. T. Tsur
G. R. Crose
Wang Hou-chai
E. L. Johnson

Finance

O. J. Krause, chairman
Liu Fang
D. W. Edwards
J. M. Gibb
W. B. Pettus

Chinese Promotion

W. W. Yen, chairman
Wang Hou-chai
Liu Fang
K. L. Pao
Y. T. Tsur

Revision of Bye-laws

L. R. O. Bevan, chairman
C. A. Felt
C. H. Penn
J. F. Li
Miss M. Wood

Advisory to Dept. of Agriculture

J. B. Tayler, chairman
O. J. Krause
Sho-tsu King

Administrative of Yenching Women's College

Mrs. M. S. Frame, chairman
Miss Cookingham, secretary
Mrs. L. Calhoun
Mrs. H. G. Dildine
C. A. Felt
Mrs. Wm. Hung
J. L. Stuart
Mrs. S. D. Wilson
Miss M. Wood
Miss M. Jaquet
Mrs. W. H. Gleysteen
Mrs. H. S. Martin

ADJOURNED

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June 13, 1925

EXHIBIT A

AFFILIATION OF YENCHING UNIVERSITY AND THE NORTH CHINA UNION
LANGUAGE SCHOOL

In view of the mutual benefits to be expected from closer cooperation between the two institutions, the Board of Managers of Yenching University, and the Board of Directors of the North China Union Language School, approve and recommend the following articles of agreement:

1. The University and the Language School shall be associated in the organization and maintenance of the Yenching University School of Chinese Studies, (to be conducted in two divisions.)
2. One division, primarily for Chinese students, to be known as The University School of Chinese Studies, shall be conducted by the University on its campus.
3. The other division, primarily for occidental students, shall be conducted at the Language School, the name of which shall be changed to the Yenching School of Chinese Studies.
4. Students of the two divisions may receive credit for their studies, as under-graduate or graduate students, according to the standards and regulations of the University. Diplomas, degrees and other forms of recognition for academic attainment, shall be conferred according to regulations approved by the controlling bodies of the two institutions.
5.
 - A. The Board of Trustees of the University, and the Trustees' Council of the Yenching School of Chinese Studies (Language School) shall arrange for mutual representation upon such basis as they shall determine.
 - B. The Board of Directors of the Yenching School of Chinese Studies shall admit the University into its organization as one of the directing bodies, with three representatives, one of whom shall be the President of the University ex-officio. The Principal of the Yenching School of Chinese Studies shall, by cooption or otherwise, become a member of the Board of Managers of the University.
6. Financial arrangements and adjustments affecting the two divisions of the Yenching University School of Chinese Studies, shall be determined from time to time by the authorities of the University and of the Y. S. C. S., in such manner as shall best serve the common aim.

(Peking, 8 June, 1925. Prepared by a joint drafting committee consisting of President Stuart, Principal Pettus, Prof. Taylor, Miss Durfee, and Mr. H. S. Galt, Convener)

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LANGUAGE SCHOOL

In view of the mutual benefits to be expected from closer cooperation between the two institutions, the Board of Managers of Yenching University, and the Board of Directors of the North China Union Language School, approve and recommend the following articles of agreement:

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(Peking, 8 June, 1925. Prepared by a joint drafting committee consisting of President Stuart, Principal Pettus, Prof. Tayler, Miss Durfee, and Mr. H. S. Galt, Convener)

EXHIBIT B

AMERICAN PRESBYTERIAN MISSION
PEKING, CHINA.

May 29, 1925.

Dr. C. A. Felt, Secretary,
Board of Managers, Peking University,
Peking.

My Deary Dr. Felt:

At the annual meeting of the North China Mission of the Presbyterian Church in the U. S. A. held May, 1925 two actions

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June 13, 1925

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were taken concerning the Board of Managers of the University which I have the honor to transmit herewith:

"Resolved that, after mature consideration and the full hearing of a strong advocate appointed by the School, we feel compelled to present to the Board of Managers of the Yenching University a statement of our opinion that the character of much of the theological teaching, and the training given, in the University's School of Religion are not such as to prepare men for a constructive and spiritual ministry, or to lay the foundations of a true and strong Christian Church in China. Therefore, we earnestly urge the Board of Managers to devise means for the more perfect attainment of the original aims announced by the Missions in their organization of the University and establishment of this School."

"In order to attain the perfect ideal which the North China Mission has for the School of Religion, we request the Board of Managers of Yenching University to invite some outstanding leader, in both pastoral work and Biblical scholarship, either in the U. S. A. or Great Britain or China, sympathetic with the best traditions of the Presbyterian Church, to join the faculty of the School of Religion."

In explanation it should be said that these actions were the outgrowth of an earnest desire on the part of the Mission to remain in sympathetic co-operation in this School and of a desire, therefore, to lay more stress on the spiritual and practical sides of the training and on positive teaching. It was believed that serious danger to the Church of Christ in China lies in over-emphasis on the intellectual and the negative.

It is to be noted that these resolutions do not question the fine Christian character and devoted spirit of the men on the faculty, but are designed to help them.

With best wishes, I am,

Yours very sincerely,

C. C. Steinbeck,

Mission Secretary.

Copy for
Dr. Stuart

The Faculty of the School of Religion at its regular session on June 12th passed the following resolution and requested the Dean of the School to present the same to the Board of Managers at its annual meeting.

"This Faculty having read with grave attention the communication from the Presbyterian North China Mission desires first to express its appreciation of the spirit in which it re-

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were taken concerning the Board of Managers of the University which I have the honor to transmit herewith:

"Resolved that, after mature consideration and the full hearing of a strong advocate appointed by the School, we feel compelled to present to the Board of Managers of the Yenching University a statement of our opinion that the character of much of the theological teaching, and the training given, in the University's School of Religion are not such as to prepare men for a constructive and spiritual ministry, or to lay the foundations of a true and strong Christian Church in China. Therefore, we earnestly urge the Board of Managers to devise means for the more perfect attainment of the original aims announced by the Missions in their organization of the University and establishment of this School."

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Yours very sincerely,

C. C. Steinbeck,

Mission Secretary.

Copy for
Dr. Stuart

The Faculty of the School of Religion at its regular session on June 12th passed the following resolution and requested the Dean of the School to present the same to the Board of Managers at its annual meeting.

"This Faculty having read with grave attention the communication from the Presbyterian North China Mission desires first to express its appreciation of the spirit in which it recognizes these actions to have been taken. We welcome frank and helpful criticism, especially since it is in harmony with our own earnest desires. When the opportunity permits, we shall be happy to include on our staff another representative of the Presbyterian faith whom we trust may be acceptable to the Mission. Meanwhile, we plead for the active cooperation of this and the other constituent Missions in making our School as effective as possible in its supremely important function."

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Minutes of the Board of Managers of Yenching University.

February 12th, 1927.

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TRANSFER

The meeting was called to order by President J. L. Stuart at his home at 3.00 p.m. with the following members present: Miss Ruth Cheng, Mrs. T. C. Chu, Mr. D. W. Edwards, Mr. C. H. Fei, Dr. C. A. Felt, Dean M. S. Frame, Dean William Hung, Mr. Lo Yu-tang, Mr. S. E. Liu, Mr. Sun Yu-chi, Mrs. F. T. Sung, Mr. Y. T. Tsur, Dr. C. C. Wang, Dr. C. P. Wang, Mr. Wang Hou-chai, Vice-President Wu Lei-chuan and Dr. W. W. Yen.

I. Approval of the Revised By-laws of the Board of Managers of Yenching University. In introducing the Revised By-laws, President Stuart observed that they were essentially the same as those that had been adopted and that minor revisions were made, in order to bring the document into full harmony with the actual conditions that obtain. These alterations having been pointed out, Dr. W. W. Yen moved and Dr. C. A. Felt seconded that the By-laws as revised be adopted. The motion was carried.

II. An action from the Board of Directors of the North China Union Language School had been received a few days before the meeting to the effect that formal affiliation between this institution and the University was not felt to be desirable. The Yenching School of Chinese Studies was therefore eliminated from the list of institutions with representative members.

III. Approval of the Appointment of Dr. J. F. Li as Dean of School of Religion. Upon the suggestion of President J. L. Stuart, it was moved by Mr. D. W. Edwards and seconded by Dr. C. C. Wang that Dr. J. F. Li be appointed Dean of the School of Religion up to June 30th, 1928. The motion was adopted.

IV. Adoption of Yenching University Budget 1927-28. On behalf of the Finance Committee of the Board, Mr. D. W. Edwards presented the new budget for approval. It was pointed out that the budget for 1927-28 was considerably less than that for the present year, as originally presented which was a serious effort at strict economy that is consistent with efficiency.

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Excepting two minor changes, viz. 1. the inclusion of \$7,000 for foreign books and periodicals which will have to be provided and 2. the substitution of Mr. J. W. McGregor Gibb's name in place of that of Mr. E. O. Wilson under the heading of Income III, Local-Mission Board Salaries and Quotas, the budget, on motion made by Mr. D. W. Edwards and seconded by Mr. Y. T. Tsur, was adopted as presented.

V. A Special Committee to study into the Per Capita Cost of Students in Higher Educational Institutions throughout China. While discussing the budget, in connection with the question of tuition fees, it was felt that a Committee should be appointed to study into the per capita cost of students in the colleges and universities in the different parts of China. A motion to this effect was adopted and the following committee was appointed:

Dean T. H. Chen of the Men's College, Chairman
K. L. Chen, Registrar of the Men's College,
Secretary
Sui Wang, of the Women's College.

VI. Recommendations of the Finance Committee.
1. The Appointment of a Special Committee to consider the advisability and method of insuring residences, library books, scientific equipment and the power plant. On motion of Mr. D. W. Edwards seconded by Dean Wm. Hung, the recommendation was approved and the following committee was appointed:

D. W. Edwards
C. C. Steinbeck
S. J. Chuan

2. The issue of \$14,000 of Yenching University Telephone Debenture Bonds bearing 6% per annum redeemable in ten years to cover the cost of the installation and operation of the University telephone system. After much discussion, due to the instructions of the Trustees not to make any local loans, it seemed undesirable to make such a bond-issue. It was however recognized that the University offices had already put the scheme into effect before the instructions from the Trustees had arrived, and that as the system was proving of such practical value as to justify the expenditure; it was therefore decided: 1. That the expenditure already incurred should be regularized. This was moved by Dr. W. W. Yen, seconded by Dr. C. A. Felt and carried. 2. That an appeal for G.\$7,000 should be made to the Board of Trustees, so that the money advanced in China may be repaid. In the appeal,

it should be pointed out that for the efficient working of the University, a telephone system is absolutely necessary. On motion of Dr. C. A. Felt seconded by Mr. D. W. Edwards, this was carried.

VII. A Suggested Salary Schedule for Teachers in Yenching Women's College. At the request of Dean M. S. Frame, Mr. Y. T. Tsur read the report on behalf of a Special Committee consisting of Mrs. G. S. Huang, Mrs. E. B. A. MacMillan and Mr. Y. T. Tsur, with Miss Ruth Cheng and Dean M. S. Frame as ex-officio members. The report runs as follows:

It was moved by Dr. C. C. Wang and seconded by Mr. C. H. Fei that the report be adopted. The motion was carried.

VIII. Yenching Women's College Budget 1927-28. As no action was needed, only mention was made for the information of the Board of Managers.

IX. The Registration of the University. Vice-President Wu Lei-chuan reported that the matter of registration of the University with the Ministry of Education was about consummated. Owing to the Lunar New Year Holiday, the official reply from the Ministry had not yet been received by the University, but he had private assurances that it would be sent in a short time.

X. Vice-President H. W. Luce's Services in the States. President Stuart observed that during the last months, disturbed conditions in China had affected the attitude of the friends of the University in the United States towards it rather adversely and that for a time, it looked as if the University was not able to come through with its building program. He was, however, glad to report that, through the energetic and strenuous efforts of Dr. H. W. Luce, the Vice-President, the financial situation of the University had changed for the better and that it would be able to go on with the buildings that are already under way. (He added that not knowing the true conditions in China, Dr. Luce was feeling very much worried and discouraged. Thereupon it was decided that a formal letter of heartfelt appreciation should be sent to him in the name of the Board of Managers.

Meeting adjourned at 4:30 p.m.

Y. T. Tsur, Secretary.

YENCHING

燕京大學
YENCHING UNIVERSITY
BULLETIN

Board of Managers

Committees and By-Laws

1927



Volume IX—Number 40
Peking, China
March 1927

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BOARD OF MANAGERS—YENCHING UNIVERSITY

January 1, 1927

J. L. Stuart, Chairman, Yenching University
Wu Lei-chuan, Vice-Chairman, Yenching University
Y. T. Tsur, Secretary, 25 Pien T'an Ch'ang, Peking.

REPRESENTATIVE MEMBERS

- Methodist Episcopal Church: Bishop George R. Grose, D. D.
Methodist Mission, Peking.
- Methodist Episcopal Church, North China Mission,
The Reverend C. A. Felt, D. D.,
Methodist Mission, Peking.
The Reverend S. E. Liu,
Methodist Mission, Peking.
- North China Conference, Methodist Episcopal Church:
The Reverend C. P. Wang, Ph. D.
Methodist Mission, Peking.
- Presbyterian North China Council: The Reverend Ralph C. Wells,
23 Yuen Ming Yuen Road, Shanghai.
- Presbyterian North China Mission: The Reverend E. L. Johnson,
Presbyterian Mission, Peking.
Lo Yu-t'ang, Truth Hall Academy,
Peking.
- Presbytery of Chihli: The Reverend Frank K. Jowe,
Presbyterian Mission, Peking.
- North China Council, Kung Li Hui: Sun Yu Ch'i, Li Sheng Factory,
East Wall Road, Tientsin.
- North China Kung Li Hui: American General Secretary,
The Reverend Rowland M. Cross,
American Board Mission, Peking.
C. H. Fei, Y.M.C.A., Peking.
- London Missionary Society: Secretary Advisory Council:
The Reverend C. G. Sparham,
23 Yuen Ming Yuen Road, Shanghai.
- Proxy: E. J. Stuckey, M. D.
London Missionary Society, Tientsin.

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- London Missionary Society, North China Mission:
A. P. Cullen
London Missionary Society, Tientsin.
- Chinese Independent Churches: The Reverend K. L. Pao,
Kang Wa Shih Church, West City,
Peking.
Chen Shao-chuang,
Ministry of Education, Peking.
- Executive Committee, Princeton-in-Peking,
D. W. Edwards, Y.M.C.A., Peking.
- Women's Foreign Missionary Society (Methodist):
Miss Ida Frantz,
Methodist Mission, Tientsin.
- Church of England Mission: The Right Reverend F. L. Norris, D.D.,
Anglican Mission, Peking.
- U. F. Church of Scotland Mission: The Reverend J. W. Inglis, Mukden.
- Yenching University Faculty: Dean Mrs. M. S. Frame,
Chairman, Administrative Committee,
Women's College.
- Yenching University Faculty: Ruth Ch'eng,
William Hung,
T. C. Chao

CO-OPTED MEMBERS

- Hon. W. W. Yen, Ph. D. 3 Ta Chu Teng, North City, Peking.
Hon. J. V. A. MacMurray, American Legation,
Peking.
- Dr. W. T. T'ao National Association for the Advancement
of Education, West City, Peking.
- Doctor C. C. Wang, 29 Piao Pei Hutung, Peking.
Mr. Wang Hou-chai, 50 Tung Piao Pei Hutung, Peking.
Mrs. T. C. Chu, 17 Chao Tang Tze, Peking.
Mrs. Far T. Sung, 1 Shih Chia Hutung, Peking.
Miss Ting Shu-ching, Y.W.C.A., I Young Allen Court, Shanghai.
Mrs. George S. Hwang Dietetic Department, P.U.M.C.
(Nee Miss Kwe Pao Huang)

COMMITTEES

- EXECUTIVE COMMITTEE:
J. L. Stuart, Chairman
Mrs. M. S. Frame
Wu Lei-chuan
William Hung
C. A. Felt
Y. T. Tsur
- FINANCE COMMITTEE:
D. W. Edwards, Chairman
G. V. Fuller
Wang Hou-chai
C. C. Steinbeck
Mrs. Far T. Sung
- GROUNDS AND BUILDINGS COMMITTEE:
J. S. Hogg, Chairman
J. McG. Gibb, Secretary
Y. T. Tsur
Wang Hou-chai
N. S. Hopkins
Sohtsu King
Mrs. M. S. Frame
E. L. Johnson
L. R. O. Pevan
B. L. L. Learmonth
Lucius C. Porter
- ADVISORY COMMITTEE, DEPARTMENT OF AGRICULTURE:
C. C. Wang
G. D. Wilder
Sohtsu King
B. M. Wiant
C. H. Fei
- ADMINISTRATIVE COMMITTEE, HARVARD PEKING
INSTITUTE OF CHINESE STUDIES
J. L. Stuart, Chairman
W. B. Pettus Secretary
Hon. W. W. Yen
Hon. J. V. A. MacMurray
Rt. Rev. L. H. Roots
Mrs. T. C. Chu
D. W. Edwards
W. H. Gleysteen
Wu Lei-chuan
Mrs. M. S. Frame
William Hung

WOMEN'S COLLEGE ADMINISTRATIVE COMMITTEE

Miss Ida Frantz	Keen School, Tientsin
Mrs. T. C. Chu	17 Chao T'ang Tze Hutung, Peking
Mrs. Far T. Sung	1 Shih Chia Hutung, Peking
Mrs. Huang George S.	Dietetic Dept. P. U. M. C.
Miss Ting Shu Ching	Y.W.C.A., 1 Young Allen Court, Shanghai
Mrs. T. D. Macmillan	P. U. M. C.
Mrs. William Gleysteen	Presbyterian Mission Erh T'iao Hutung, Peking
Miss Ruth K. Y. Ch'eng	Yenching Women's College
Mrs. Murray S. Frame	Yenching Women's College
Miss Ch'ien Chung Hui	American Board Mission, Peking
Mrs. S. J. Chuan	Yenching University, Peking West.
Dr. Y. T. Tsur	25 Pien T'an Ch'ang, Peking
Dr. J. L. Stuart	Yenching University, Peking

BY-LAWS OF THE BOARD OF MANAGERS OF

YENCHING UNIVERSITY

ARTICLE I. MEMBERSHIP.

Section 1. There shall be a Board of Managers in North China, to be composed of not to exceed thirty-three persons in addition to the President and Vice-President of the University, and the Chairman of the Administrative Committee of the Women's College *ex-officio*.

In electing the Board and in filling vacancies, the following provisions shall apply:

(a) At least a majority shall be Chinese, selected from the country at large, but with a preference for those in and near Peking. The Presbytery of Chihli of the Presbyterian Church, the North China Annual Conference of the Methodist Episcopal Church, and the North China Council of the Kung Li Hui may each elect one member; one member shall be elected from among the churches which have come into existence by the work of the London Mission

(b) Two members of the Board, one of whom must be a Chinese, shall be elected by such local groups and in such ways as the Local Missions of each fully cooperating Board shall determine.

(c) A general officer in China of each of the cooperating Missions or other supporting agencies, chosen thereby, shall be a member.

(d) The following cooperating bodies have the right each to appoint one member; Executive Committee, Princeton in Peking; Women's Foreign Missionary Society (Methodist); Church of England Mission; United Free Church of Scotland Mission.

(e) Three members of the Board shall be elected by the Faculty of the University among its own members. No other members of the staff shall be members of the Board of Managers except the three *ex-officio* members mentioned above.

(f) At least one-fifth shall be women.

(g) Additional members may be coopted to complete the total number as stated above.

(h) In filling vacancies in the number elected by the Board of Managers, consideration shall be given to qualified graduates of the University.

(i) Large consideration shall be given to the relationship to the University of the Chinese churches related to the Mission Boards supporting the University, but there shall be no religious qualification for membership other than profession of evangelical faith in and loyalty to Jesus Christ.

Section 2. The Board of Managers shall have power to elect members and fill vacancies in accordance with Section 1. Such elections shall be subject to the approval of the Board of Trustees.

Section 3. The Representative Members shall be appointed for such a term as each appointing body may determine. The coopted members shall be divided into three classes, as numerically equal as possible, and the term of service of one class shall expire annually. When the place of any member becomes vacant, the vacancy shall be filled in the same manner as in the election of the original member.

ARTICLE II. POWERS AND RESPONSIBILITIES.

Section 1. The Board of Managers shall have power, subject to the approval of the Board of Trustees, to make and enforce such laws and regulations as may be necessary for the conduct of the University; may propose to the Board of Trustees nominations for President and Vice-President, and recommend those for Deans, Professors and Associate Professors as nominated by the Faculties or other bodies concerned, and shall appoint and at their discretion remove any other teachers and officers.

Section 2. The Board of Managers shall be accountable to the Board of Trustees for the condition, custody and uses of all funds received by them from whatever source. Donations for the University made directly to the Board of Managers may be employed by them in accordance with the wishes of the donors, provided always there be no departure from the fundamental principles of the institution as stated in these By-Laws and the Articles of Incorporation, and that annual expenses of operation shall not be increased without the consent of the Board of Trustees. All real estate or permanent investments, however, shall be held by or in trust for the Board of Trustees. Appeals for funds outside of China shall be made only through the Board of Trustees or with their approval.

ARTICLE III. OFFICERS

The President and the Vice-President of the University shall be Chairman and Vice-Chairman respectively of the Board of Managers, and shall preside at all meetings. The Chairman shall be ex-officio a member of Standing and Special Committees.

The Vice-President of the University shall conform to the regulations of the Chinese government and officially represent the University in relations with the Ministry of Education. When the University shall have a Chinese President, the office of Vice-President shall cease, and from then on the Vice-Chairman of the Board shall be elected at the Annual Meeting.

The Secretary shall be elected at the Annual Meeting of the Board.

ARTICLE IV. COMMITTEES.

There shall be the following Standing Committees:

- Executive Committee
- Finance Committee
- Committee on Grounds and Buildings
- Administrative Committee of the Women's College

Members of the Standing Committees shall be elected at the Annual Meeting, although vacancies may be filled at special meetings or by the Executive Committee. Additional Standing Committees and Special Committees may be appointed as occasion arises.

ARTICLE V. EXECUTIVE COMMITTEE.

The Executive Committee shall consist of the Chairman of the Board of Managers as Chairman, with the Chairman of the Administrative Committee of the Women's College as an *ex officio* member. It shall carry out the directions of the Board of Managers not otherwise provided for, and in the intervals between the meetings of the Board shall act on its behalf.

ARTICLE VI. FINANCE COMMITTEE.

The Finance Committee shall aid the Treasurer of the University in providing Ways and Means, advise him as to the deposit of all uninvested moneys of the University, and direct him in respect to all investments, loans and other financial affairs of the University. It shall also arrange for an annual audit of the University accounts by chartered accountants.

ARTICLE VII. COMMITTEE ON GROUNDS AND BUILDINGS.

The Committee on Grounds and Buildings shall see that the grounds of the University are properly laid out and kept in order, and in case of the proposed erection of new buildings shall, as directed by the Trustees, draw up specifications and secure plans and estimates for the same, these to be submitted to the Trustees for approval and for authority to proceed with construction, after receiving which this Committee will be responsible for carrying out the plans authorized. This Committee shall also see that adequate measures are taken for the protection and preservation of all buildings and equipment belonging to the University.

ARTICLE VIII. ADMINISTRATIVE COMMITTEE OF THE WOMEN'S COLLEGE.

The Administrative Committee of the Women's College (Yenching College) shall consist of the women members of the Board of Managers, the President and the Secretary of the Board of Managers, and the Dean of the Women's College, and these persons shall be empowered to coopt three members from within or without the Board of Managers or the Alumnae as members of the Committee.

The Administrative Committee shall be responsible for the disbursement and uses of all funds received for the Women's College; it shall prepare and submit to the Yenching College Committee the annual budget of the College; it shall, in general, be invested with authority to determine all questions specifically relating to the Women's College, including the confirming of nominations for Dean, and all local business and management, in accordance with the provisions of the By-Laws of the Yenching College Committee.

ARTICLE IX. MEETINGS.

The Annual Meeting of the Board of Managers shall be held at or near the close of the academic year. At this and at all other meetings a majority of the members shall constitute a quorum for the transaction of business. A vote of the majority of the members present at any meeting shall be requisite for the transaction of business.

Special meetings may be called at the discretion of the President, and must be called upon the written request of at least three members of the Board, each member of the Board to be notified of the time and place of the proposed meeting at least five days in advance.

Copies of the minutes of all meetings, as well as the reports of Standing Committees, of the President and Deans of the University shall be sent to the Secretary of the Board of Trustees as soon as possible after the meeting is held at which the reports were presented.

ARTICLE X. ORDER OF BUSINESS.

At the Annual Meeting of the Board of Managers, the following shall be the order of business:

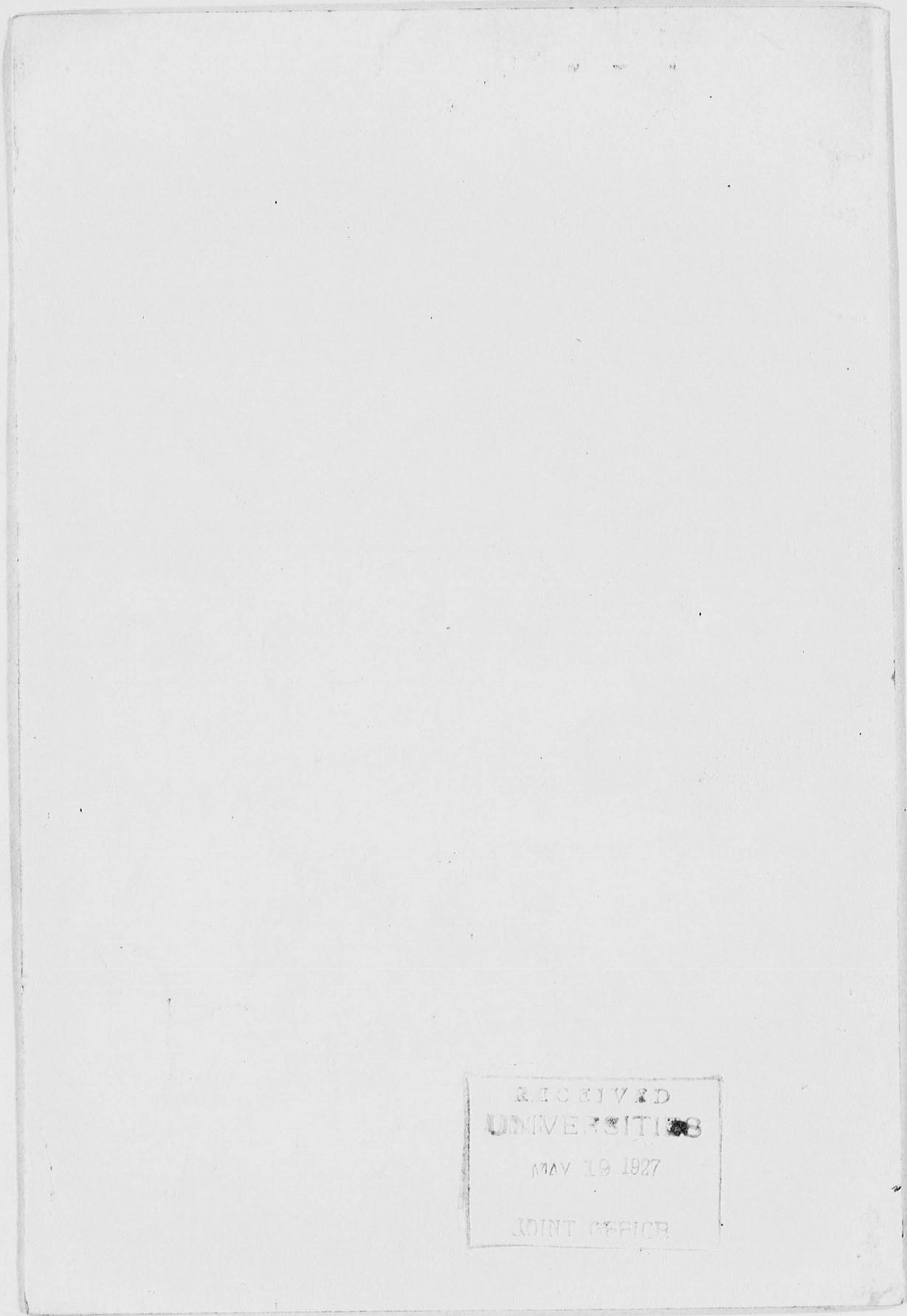
- Opening Prayer
- Roll Call
- Minutes of Previous Meeting
- Reports of Standing Committees
- Reports of Special Committees
- Reports of Deans
- Reports of Vice-President and President
- Unfinished Business
- Miscellaneous Business
- Election of Officers for the Ensuing Year
- Adjournment

ARTICLE XI. AMENDMENTS.

These By-Laws may be altered or amended at any regular or special meeting of the Board, provided that proposed changes have been announced in writing to each member of the Board at least thirty days previous to the meeting at which they are to be considered, and also provided two-thirds of the members of the Board present approve the amendment.

M O N I T O R I N G

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0441

Minutes of the Meeting of the Board of Managers
Yenching University, Sept. 23rd, 1928

The Meeting of the Board of Managers of the University was held at the Western Returned Students Club at 3:00 P. M., September 22nd, 1928. The Managers who attended the Meeting were: Mrs. T. C. Chu, Mr. Rowland M. Cross, Mr. W. F. Dawson, Mr. D. W. Edwards, Mr. C. H. Fei, Mrs. Huang Kwei-pau, Mr. E. L. Johnson, Mr. Frank F. Jowe, Miss V. K. Nyi, Miss Ruth Stahl, President J. L. Stuart, Mr. Sun Yuchi, Mr. Y. T. Tsur, Mr. Wang Hou-chai and Vice-President Wu Lei-chuan. Vice-President Wu also held the proxy of Mr. Chen Pao-chuan. Dr. Stuart presided and the Meeting opened with prayer by Mr. W. F. Dawson.

After the offering of the prayer, Dr. Stuart stated there were two sets of by-laws concerning the Board of Managers of Yenching University, one in English and the other in Chinese. The two sets of by-laws were not exactly but essentially the same. The by-laws in English were in the nature of working document for the guidance of the constituent bodies of the University, while the by-laws in Chinese, formulated in accordance with the requirements of the University Council or the Ministry of Education, were meant for the registration of the University with the Nationalist Government.

Having made these explanatory remarks, Dr. Stuart instructed the Secretary of the Board to read the text of the by-laws in English, article by article. With the exception of Article X which was entirely recast, all the other Articles were accepted without change. The document, as a whole, was adopted on motion of Mr. E. L. Johnson seconded by Mr. D. W. Edwards and approved by the Board.

Vice-President Wu Lei-chuan, at the request of President Stuart, pointed out the differences between the two sets of by-laws. He stated that the Chinese text was drawn up in accordance with the essentials contained in the working by-laws of the University and the requirements set by the University Council of the Nationalist Government necessary for the registration of all privately founded educational institutions. The principal points of difference are:- (1) the term "Board of Trustees" is omitted, because the University Council specifies that the Board of Managers of an institution is the highest controlling body; (2) The power of appointment and removal of the "Servants" of the University is not fully stated, because according to the regulations of the University Council, it is an implied power of the Board; and (3) The Advisory Committee of the Princeton-in-Peiping was left out, because its peculiar nature cannot be made intelligible in concise Chinese. After these explanations, Dr. Wu proceeded with the reading of the text, article by article. Except the one change made in combining Sections 2 and 3 of Article III on Powers and Responsibilities into Section 2 and the deletion of the term "Dean of Women" in Section 3 which was considered unnecessary, the document, as a whole, was adopted on motion of Mr. D. W. Edwards seconded by Mr. W. F. Dawson and approved by the Board.

Dr. Stuart pointed out that, in order to proceed with the registration, the new Board had to be organized without delay. So, in his capacity as Chairman, he declared that the Board was there and then dissolved.

Dr. T. T. Lew moved and Mr. Y. T. Tsur seconded that President Stuart be requested to act as presiding officer till the New Chancellor

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MINUTES OF THE MEETING OF THE BOARD OF MANAGERS

The first meeting of the new Board of Managers of Yenching University was held on Monday, October 1, 1928, at 4:00 P.M., at the Western Returned Students' Club, Peking.

Members present: W. W. Yen
Y. T. Tsur
R. M. Cross
W. F. Dawson
D. W. Edwards
C. H. Fei
E. L. Johnson
V. K Nyi
Bernard E. Read
Ruth Stahl
J. L. Stuart
Wang Hou-chai
Wu Lei-chuan
T. T. Lew

TRANSFER

The meeting was called to order by Doctor Stuart. Prayer was offered by Mr. Dawson.

The following officers of the Board were elected:

W. W. Yen, Chairman
Y. T. Tsur, Vice-Chairman
T. T. Lew, Secretary

The minutes of the previous meeting which had been distributed to the members were taken as read with minor corrections of typographical errors.

B.M.1. Voted: That the Executive Committee, in addition to the ex-officio members, shall include the Chairman of the Finance Committee and the Chairman of the Grounds and Buildings Committee, as prescribed by Article V of the By-laws of the Board of Managers, and the Secretary of the Board.

The following Committees were elected by the Board:

Finance Committee:

C. H. Fei
D. W. Edwards
H. S. Galt
J. L. Stuart
Mrs. Far T. Sung

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Committee on Audit:

Wang Hou-chai
R. M. Cross
V. K. Nyi

Grounds and Buildings Committee:

H. S. Galt
T. M. Barker
Mrs. Y. C. Chu
S. J. Chuan
C. Hildabrand
L. Holm
E. L. Johnson
B. L. L. Learnonth
Mrs. J. C. Li
Ruth Stahl
J. L. Stuart
J. B. Tayler
Stephen Tsai
Y. T. Tsur
Augusta Wagner

Administrative Committee:

The organization of the Administrative Committee of Yenching College for Women is to be left to the Dean of the Women's College, who will see that it is organized.

Advisory Committee of the Department of Applied Social Science:

D. W. Edwards
J. V. A. MacMurray
J. B. Burgess
Leonard Hsu
Shuhsi Hsu
B. H. Li
J. L. Stuart
Y. L. Tong
James Yen

together with other members that the Committee may co-opt.

Board of Managers
October 1, 1928

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- B.M.2. Voted: That the Board has listened with sympathy to Vice-President Wu's report as to the suggested changes in the constitution, especially concerning the question of appointing a University Secretary, and will be ready to approve such changes if the University faculty so recommend.
- B.M.3. Voted: That J. L. Stuart and T. T. Lew be asked to proceed on the lines of their report in the matter of securing a Chancellor for the University.
- B.M.4. Voted: That the Chinese document, known as the 私立燕京大學董事會簡章 is only for reference to the Chinese Government authorities; the English document, known as the By-laws of the Board of Managers of Yenching University, is the authoritative interpretation of the Chinese document for the conduct of the business of the Board.
- B.M.5 Voted: That the President of the University and the Secretary of the Board be instructed to make such editorial changes as necessary to correct the typographical errors in the next of the By-laws of the Board of Managers, which had been sent out to the members of the Board previous to this meeting.

ADJOURNED

T. T. Lew, Secretary.

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INDEXED

Managers, Bd. of
Constitution

October 30, 1928

TRANSFER

(For the Use of the Ministry of Education)

YENCHING

Abbreviated Constitution of the Board of Managers of the Privately Founded Yenching University.

Article I. Name

- (1) According to the regulations of the Nationalist Government for the boards of managers of privately founded schools, this Board of Managers has been organized under the name of the "Board of Managers of the Privately Founded Yenching University".

Article II. Organization

- (2) The Board of Managers is composed as follows:
 - (a) The Founding Bodies are to appoint eight representative members.
 - (b) The Faculty of the University are to elect five members from its own number.
 - (c) The above two groups are to coopt from the country at large eight persons of reputation for leadership.
- (3) Of the twenty-one members to compose the Board a majority must be Chinese, and at least one-fifth must be women.
- (4) The Chancellor of the University may attend the meetings of the Board but may not vote.
- (5) The regulations governing length of membership on the Board and for filling vacancies are to be duly determined.

Article III. Powers and Duties

- (6) The powers and duties of the Board are as follows:
 - (a) To approve or revise the Constitution of the University.
 - (b) To elect the Chancellor and President of the University.
 - (c) To act on behalf of the Founding Bodies in control of

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 - (c) To act on behalf of the Founding Bodies in control of the property, endowments and permanent investments.
 - (d) To undertake to secure contributions and to control and distribute funds secured.
 - (e) To approve the annual budget and expenditures.

Article IV. Officers

- (7) The Board shall have a Chairman, Vice-chairman and Secretary, to be elected at the Annual Meeting.

Article V. Standing Committees

- (8) The following Standing Committees shall be appointed:
 - (a) Executive Committee
 - (b) Finance Committee
 - (c) Auditing Committee
 - (d) Committee on Grounds and Buildings
 - (e) Administrative Committee of the College for Women
- (9) The above committees are to be appointed at the Annual Meeting. Vacancies can be filled at called meetings or by the Executive Committee. As need arises Standing or Special Committees may be added.

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- (10) The Executive Committee is to put into effect actions of the Board or to act on behalf of the Board in the interim between meetings of the Board. Its membership should include the Chairman or Vice Chairman of the Board as its Chairman, also the President of the University and the Chairmen of the Administrative Committee of the Women's College and of the Finance and Grounds and Buildings Committees.
- (11) The Finance Committee is to supervise the financial affairs of the University, to supplement as need arises the duties of the President and Treasurer, and to manage the funds and investments of the University. Any bank in which University funds are deposited must first be approved by the Committee, and it must pass upon the Budget. From time to time it should report to the Board the financial condition of the University.
- (12) The Auditing Committee should see to it that all accounts of the University are annually audited by a firm of public accountants.
- (13) The Committee on Grounds and Buildings is to supervise and control all construction work of the University and to recommend the plans and estimates for all new construction.
- (14) The Administrative Committee of the College for Women is to prepare the annual budget of the College for Women, to pass upon all of its expenditures, and to decide all the issues that concern the College for Women. It must also ratify the election of the Dean of the College for Women.

Article VI. Meetings.

- (15) The Annual Meeting should be held at or near the close of the academic year. Special meetings may be held at the request of three members of the Board or upon the call of the Chairman, but notice of the time and place for holding such meetings must be sent to every member of the Board five days in advance.

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- (16) Whether at Annual or Special Meetings, a majority of the Board will constitute a quorum.

Article VII. Amendments.

- (17) Amendments to the above Abbreviated Constitution may be made at Annual or Special Meetings of the Board provided that notice of the same had been sent to each member one month in advance and that these are approved by a two-thirds majority of the Board.

Yenching University, Peking.
October 30, 1928.

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Meeting of the Advisory Committee on the Yenching School of Applied Social Sciences held at President Stuart's house, Yenching University, on Friday, November 30th 1928, at 4.30 p.m.

Present :- Mr. Dwight Edwards - Chairman.
Mr. J. V. A. MacMurray,
President Leighton Stuart.
Professor B. H. Li.
Professor Leonard Hsu.
Professor J. S. Burgess.
Professor Shuhsi Hsu.
Mr. Henry Wells.

Visitors :--Dr. E. S. Corwin.
Mrs. Corwin.
Professor J. B. Tayler.
Mr. Mead.
Mr. Sailer.

Absent :- Mr. James Y. C. Yen - in America.
Dr. Chas. E. Patton - in Shanghai.
Mr. Stuart Yui - in Nanking.
Mr. Y. L. Tong - in Nanking.

1. Chairman's Statement.

With the coming of the grant from the Laura Spelman Rockefeller Memorial it was deemed advisable by the University to appoint a committee for advice upon the three departments of Economics, Political Science and Sociology, to serve under the Board of Managers, to help promote the work of the three departments, to correlate them, and to serve as a medium of communication between Princeton-in-Peking, and any other body contributing. That committee has been appointed.

2.

Presentation of the Budget.

0451

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2. Presentation of the Budget.

The Chairman stated that each department had been asked to prepare a budget which should aim at a basic expenditure of \$50,000 gold, and any surplus was to be used to provide permanent equipment, and for research projects which can be completed during the seven years, the period for which the grant had been made.

It had been agreed among the departments that there should be an equal division of the resources.

Report on the Budget, presented by Mr. J. S. Burgess. (see exhibit A.)

Economics Department. Budget report presented and explained by Mr. J. B. Tayler, who is about to take over the headship of this department, and in future will be a member of the Committee in the place of Mr. B. H. Li.

With reference to the request for a Professor of Industrial Administration, Mr. Tayler stated that there was need of someone in the School who had intimate knowledge of industry, and who was also able to take courses. There was a suggestion in other quarters of the University that someone was wanted for vocational guidance and an appointments bureau, so that there is a possibility of the department co-operating with the work of the Registrar's office in a man who would undertake both work. What is wanted is a man who has had experience and training in the line of personnel administration, a man who would keep in touch with the larger business interests in China, and might be able to place students as employment managers in firms, and through whom students could find places in industrial services. He should be a man whose experience is a combination of technical training and administrative ability.

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Mr. Tayler stated that the two year Teaching Fellowship was included in the Research Budget, but this did not imply that a reduction in the research budget would eliminate this request. Other adjustments might be made within the basic budget. Mr. Tayler also pointed out that there was an expectation of the addition of an experienced social research man in the research budget. Securing him for the staff would mean great enlargements of research work.

Mr. Tayler pointed out that there was no provision in this budget for special study for Mr. B. H. Li abroad. A special request had been made to the Laura Spelman Rockefeller Memorial for a special Fellowship from other funds than those given to Yen-ching. If, however, this Fellowship was not secured it was his hope that in some way the budget might be adjusted so that Mr. Li could have the much needed study abroad. At this point Mr. Burgess explained that he had requested Mr. Wannamaker to approach the L.S.R.M. with a view to making it possible for us each year to have the privilege of nominating at least two members of our staff for reception of the L.S.R.M. Fellowships. They had not yet had time to reply to this request.

In reply to a request Mr. Tayler stated that they had the following research projects in mind:

1. One graduate now making a study of the marketing of agricultural produce, as they believed that one of the things in the near future would be the co-operative marketing of agricultural produce.
2. They wanted to carry on research into a few of the older industries - pottery; iron in Shansi; production, manufacture and export and import of wool; village textile industries, and especially a more general study of the immediate district.

Political Science Department. Budget report presented and explained by Mr. Shuhsi Hsu.

Mr. Shuhsi Hsu stressed the importance of the requests

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Political Science Department. Budget report presented and explained by Mr. Shuhsi Hsu.

Mr. Shuhsi Hsu stressed the importance of the requests they were making for a Professor in municipal Government owing to the present state of China, and also for the graduate student which would form a link between Princeton and Peking.

Mr. Shuhsi Hsu stated that they found that the amount which had been allotted to the department was not enough to cover their full requirements, which meant that they had to give up emphasizing either law or politics, but to train men for the Civil Service it was essential that they should emphasize law.

Mr. Shuhsi Hsu stated that they had already launched upon several research projects on questions connected with the frontier regions of China - North Eastern Manchuria, Mongolia, Korea; also Central Asia, Thibet, Indo-China and the South Seas.

They also had in contemplation a research into local Government, to survey the local Government of this province. He stated that there were many other fields waiting to be studied if they only had the means.

Sociology Department. Budget presented and explained by Mr. Leonard Hsu.

Mr. Hsu stated that the work of this department was divided into through parts, Social Theory, Social Work, and Anthropology.

Mr. Hsu stated that the amounts included under Social Work and Research (II) provided a fund for lecturers and travel expenses as they desired to emphasize the practical side of the work. They wanted to have a continuous supply of men from the City who had had real experience in practical administration, such as workers in the Y.M.C.A., Famine Relief, Play and Recreation Centres etc. They were at present doing intensive research

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into a village in the vicinity - Ching Ho, and they were desirous of establishing a model settlement house there and also secure a centre for work in the East City Peking.

Miss Newell is making a study of the Chinese Women's Movement with a view to publishing a China Women's Year Book.

Dr. Hsu stressed the need for a Sociological Dictionary in China because of the confusion of terms which were being used, and stated that they were now working on this Dictionary. They also wished to treat Sociology as a natural science, and with this object were to establish a Sociological Laboratory.

(IV) Library and Publications. Dr. Hsu stated that they had already started the preparation of a series of Social monographs on :-

Chinese Crime Problems.
Chinese Poverty Problems.
Chinese Rural Problems.
Chinese Family Problems.
Chinese Social Movements.

They had also in preparation two text books.

Principles of Sociology.
Principles of Rural Sociology.

In the Library they were getting together a collection of source materials and published periodicals in German, French, Japanese and English.

(V) Transportation and Travel. Mr. Hsu explained that the department had purchased a car to explore better the neighbourhood, and to get to places which were otherwise practically inaccessible. They had also provided an amount to cover the cost of transporting students on sociological visits.

(VII) Mr. Hsu stated that they wished to keep in direct communication with the Nanking Government. He also stated that the thought the purpose of the Sociology Dept. was to introduce scientific sociology into China. and therefore, there should be

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Mr. Hsu stated that they had at present graduate students working on the following subjects:-

Peking Crime Problems.
Poor Relief system in Peking.
Folk-lore in Fukien.
Social status of the women workers in the industrial work-shops in Haitien.
Labour Unions in Peking.
Legislation concerning women in the Nanking Government.
and other subjects.

Discussion on Budget.

Proposed by L. Hsu, seconded by B. H. Li that (see Resolution 1, exhibit B.) Carried unanimously.

Proposed by L. Hsu, seconded by J. B. Tayler. that (see Res. 2, exhibit B.) Carried unanimously.

Proposed by L. Hsu, seconded J. B. Tayler that (see Res. 3, exhibit b.) Carried unanimously.

Proposed L. Hsu, Seconded Shuhsi Hus that the budget as read be passed, and carried unanimously.

3. Requests to be made to the Trustees of Princeton-in-Peking for the Proposed Spring Financial Campaign.

Equipment Needs.

Dr. Stuart said that the order of importance of their present needs was as follows:-

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(a) Residences (10 or 12) for the staff, as it was more economical to own our own houses than to rent or buy other houses.

(b) Dormitories, as we have academic plant out of proportion to our present dormitory accommodation.

(c) A Princeton Hall which might be the headquarters for the Departments, and also offer facilities for extending the Library

Mr. L. Hsu stated that in his opinion the last request was the most important, as at the moment the staffs of the three departments had no adequate office accommodation.

Mr. Shuhsi Hsu thought that the Dormitories and the Hall were both very necessary, and stressed the importance of having all the students in the Campus and under direct control.

Dr. Corwin asked if the Library could be made over into a satisfactory building for the three departments, and then enter on the construction of a new Library planned for the future, rather than to build another small library.

Mr. Shuhsi Hsu thought that a Library might appeal to Princeton more than dormitories or anything else.

Dr. Corwin pointed out that faculty residences and dormitories were an endowment, and would increase the income of the University, while the Hall added an additional overhead cost to the University.

Dr. Stuart pointed out that these details would not effect the campaign in America, and said that in his opinion it would be sufficient for the moment to decide to present all these needs and see which elicited interest. We were wanting everything, and he did not think the order of our asking would affect the giving in America.

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(c) A Princeton Hall which might be the headquarters for the Departments, and also offer facilities for extending the Library

Mr. L. Hsu stated that in his opinion the last request was the most important, as at the moment the staffs of the three departments had no adequate office accommodation.

Mr. Shuhsi Hsu thought that the Dormitories and the Hall were both very necessary, and stressed the importance of having all the students in the Campus and under direct control.

Dr. Corwin asked if the Library could be made over into a satisfactory building for the three departments, and then enter on the construction of a new Library planned for the future, rather than to build another small library.

Mr. Shuhsi Hsu thought that a Library might appeal to Princeton more than dormitories or anything else.

Dr. Corwin pointed out that faculty residences and dormitories were an endowment, and would increase the income of the University, while the Hall added an additional overhead cost to the University.

Dr. Stuart pointed out that these details would not effect the campaign in America, and said that in his opinion it would be sufficient for the moment to decide to present all these needs and see which elicited interest. We were wanting everything, and he did not think the order of our asking would affect the giving in America.

The Chairman thought that to ask for an "Academic Building" was not enough, but agreed that this was really a domestic problem.

Dr. Stuart agreed that before Mr. Burgess left for America a definite proposition regarding the Hall or Library would be formulated.

Mr. Burgess moved that requests be made to the Trustees of Princeton-in-Peking for the proposed Spring Financial campaign for equipment as follows:-

Faculty Residences (10 or 12)
A Dormitory.
Either (1) a New Library.
or (2) a building for the School, half social science library, and half offices and recitation rooms.

Seconded by Shuhsi Hsu, and carried unanimously.

Endowment. President Stuart suggested that this was matter for the American group, and the Chairman remarked that they all thought it desirable that as much as possible should be got.

4. Statement regarding Probable Future Development of the School
Its Organisation and Name.

President Stuart stated that all three departments were working in a way which is of great value to China, and giving students experience of the ways in which they could help China. He stated that the largest number of students elected these subjects, and half of them are enrolled as majors in courses in these three departments.

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Dr. Corwin stated: "The idea of consolidation is an excellent idea. It has a two-fold contribution, firstly a part in preparing China for the new rule that the governing elements in China are foreshadowing, and secondly, a contribution to make to the world stock of knowledge of social science. Old China is passing away, and these institutions have to be studied for the value that Chinese history has for the western understanding of the institutional life of the world. The legal study and theory of China is very highly stimulative, and puts a man's own subject in a new and fresh light. It is our business to make accessible to China the experience of the West. I am gratified to see the emphasis on municipal government, which is the government which after all touches the intimate life of the people. The U.S.A. has a rich, but not altogether wholesome experience of these problems. She is pulling out of the morass now, and has experience which will be valuable for China. Instead of furnishing fellowships to universities and colleges it might be possible to have students to go out as Fellows to form contacts with the various municipal research institutions in America, that can put them in the way of doing field work.

"The task of the Sociology Department is more the task of regarding what is, and therefore, the emphasis which they put on research is very important.

"Political Science is very largely a teaching task. Outside of law, China has not a valuable Governmental experience. The emphasis which Dr. Shuhsi Hsu places on legal studies is very important. China has to train a bar as a basis of a bench. In the U.S. the best bench is the one which has the best bar. Better training is given in an institution of this sort for the bar than in most law schools. It is the background which a University furnishes which is the best background for the study of law. Yenching would be neglecting its duty to the country if it did not utilise this background which it has. The study of the Law in China is going to be a simpler matter than in the U.S. owing to the position of Common Law making law highly specialised there. China has done a wise thing in adopting the

part in preparing China for the new rule that the governing elements in China are foreshadowing, and secondly, a contribution to make to the world stock of knowledge of social science. Old China is passing away, and these institutions have to be studied for the value that Chinese history has for the western understanding of the institutional life of the world. The legal study and theory of China is very highly stimulative, and puts a man's own subject in a new and fresh light. It is our business to make accessible to China the experience of the West. I am gratified to see the emphasis on municipal government, which is the government which after all touches the intimate life of the people. The U.S.A. has a rich, but not altogether wholesome experience of these problems. She is pulling out of the morass now, and has experience which will be valuable for China. Instead of furnishing fellowships to universities and colleges it might be possible to have students to go out as Fellows to form contacts with the various municipal research institutions in America, that can put them in the way of doing field work.

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"There is a great necessity to build up here in China a Guild of Workders in this field. Owing to the lack of communications and periodicals it is not possible to keep in touch with one another. Yenching could take very valuable leadership here.

"In conclusion I should like to add that I think a de-centralised library very unwise."

Mr. MacMurray underlined Dr. Corwin's remark about the particular value of the grouping of the departments for the regarding of the facts of political and social life as they have developed through the long history of China, more or less outside ordinary western knowledge. From an academic viewpoint he thought that perhaps this was the great field that this combination would open up. It might be well to keep in mind an emphasis on factual rather than upon theoretical work.

The Chairman pointed out that the Americans present were emphasising the value of the knowledge that ancient China could give to the world, whereas the Chinese were emphasising the present help they could give to China.

5. Working Agreement with the Trustees of Princeton-in-Peking.

At the request of President Stuart Mr. Burgess presented the proposed statement of working relations between the Trustees of Princeton-in-Peking and Yenching University. Mr. Burgess explained that there was a very long detailed statement of relationship which had been worked over for many years, and that up to date this had not been finally verified by either group because of the changing situation due to the Rockefeller gift, and changing conditions in China. It had

therefore, been thought wise to suggest a statement of general working principles rather than a highly legal document. Mr. Burgess explained that this matter had been gone over fully with President Stuart, and that this suggested working agreement met fully with his approval. Mr. Burgess then read the proposed working agreement (see exhibit C.)

Dr. Stuart said that this was in fact our actual working basis of agreement now, and the rest would depend on the readiness of Princeton to support the work. If on either side there is any lack of confidence it would automatically modify the relationship. This is a working basis which can be modified at any time, and not a legal binding agreement.

Mr. L. Hsu moved that the resolutions be adopted.
Seconded by Mr. Wells.
Carried unanimously.

Meeting adjourned at 7 o'clock.

AGENDA.

Meeting of the Advisory Committee of the School of Applied Social Science, November 30th, 1928.

1. Statement by the Chairman ... D. W. Edwards.
2. Presentation of the Budget, 1929/30 J. S. Burgess and
Heads of Departments.
3. Discussion of the requests to be made to the Trustees of Princeton-in-Peking for the proposed Spring financial campaign.
 - A. Equipment:- Needs of the School in their order of importance as outlined by President

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 - A. Equipment:- Needs of the School in their order of importance as outlined by President Stuart.
 - (a) Faculty residences (10 or 12)
 - (b) A Dormitory.
 - (c) A Building
 - Either (1) A new Library.
 - or (2) A Building for the School, half Social Science Library, one half offices and Recitation rooms.

B. Endowment.

4. Statement regarding probable future development of the School, its organisation and name.
5. Suggestions re working agreement with the Trustees of Princeton-in-Peking.

PROPOSTED BUDGET OF

THE YENCHING SCHOOL OF APPLIED SOCIAL SCIENCE
1929-1930

Method of Estimating Income

A. Basic Budget

Basis expenditure of \$50,000 gold for three departments
or L.S. \$100,000

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Joint expenses	\$ 4,000
Political Science	32,000
Economics	32,000
Sociology	32,000
	<hr/>
	\$100,000

B. Special Research Equipment and Savings

The Estimated surplus for Research, Equipment and all other purposes, on the assumption that Princeton-in-Peking pays the same total amount for China work as in their 1928 budget is reckoned as follows:-

Total expected income for the School	\$61,438 G
Basic expenses	50,000
	<hr/>
	\$11,438 G
	or \$22,876 L.C.
1/3 for each department -----	<hr/>
	7,625

C. Special Considerations

In order adequately to display the needs for research work and equipment each department has been asked to make out a budget for these items on the basis of this figure, \$7,625.

There are, however, a certain number of items chargeable to the home budget that will have prior claim on a

Political Science	32,000
Economics	32,000
Sociology	32,000
	<u>\$100,000</u>

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In order adequately to display the needs for research work and equipment each department has been asked to make out a budget for these items on the basis of this figure, \$7,625.

There are, however, a certain number of items chargeable to the home budget that will have prior claim on a portion of these funds:-

- (1) The travel of new staff members sent out by Princeton as requested in this budget.
- (2) The University medical bill for the staff.
- (3) Additional home America Budget, and possibly shrinkage in the budget, due to the campaign in the Spring.
- (4) Adjustments in salary scale of foreign staff members as worked out by Princeton.
- (5) Half of Mr. Burgess's salary for 1929/30.
- (6) Possible travel of one of the two teaching fellowship men.

General Expenses for the School

Miss Bent, Secretary salary	\$1,680
Office operation	500
Harry Price scholarship	500
General contingency fund	<u>1,320</u>
	<u>\$4,000</u>

Budget of Department of Economics
1929-1930

A. Basic Budget

Li, B.H., Prof. (Economic Theory)	275	3,300
Taylor, J.B. Prof. (Rural Economy) & Cooperation	300+50	4,200
Huang, H.J. Prof. (Public Finance)	225	2,700
Jen, T.C. Prof. (Economic History)	200	2,400
*? Prof. (Accountancy & Bank)	300+50	4,200
Huang, T., Instructor (Lab. & Soc. Econ.)	110	1,320
? (Industrial Admins.)	200+50	3,000
Ti, Mr., Instructor (Assistant)		1,200
Travel and leave		1,600
Research Assistant		720
Research clerks and computer		960
Research travel		800
Departmental clerk		600
Fellowships		900
Laboratory & Field Work		720
Equipment		1,000
Library & Journals		1,500
Publication & Miscel. supplies		880
		<hr/>
		\$32,000

B. Special Research & Capital Fund

Research Director		2,200
#Princeton-Yenching Teaching Fellowship for 2 year period - for 1st year		1,200
Capital Exp.		1,000
Equalisation Fund		1,225
		<hr/>
		\$7,625

* To be nominated by Princeton-in-Peking Trustees

To request Princeton to nominate a graduating student of special qualifications.

A. Basic Budget

Li, B.H., Prof. (Economic Theory)	275	3,300
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Budget of Department of Political Science
1929-1930

A. Basic Budget

Hsu, Shu-hsi, Prof. (International Law & Diplomacy)	300	3,600
Kuo, M.C.Y. Prof. (Law)	300+50	4,200
Lu Fu, Prof. (Pol. Institutions and and theory)	300+50	4,200
Pan Chang Hu, Prof. (Law)	300+50	4,200
Yang, T.H. Lecturer (Pol. Institutions and theory)	200+50	3,000
Pedelford (Half - 10 Months) 1/2	250+50	1,500
*New Prof. for Municipal Gov't (10 Mons.)	300+50	3,500
#Princeton-Yenching Teaching Fellowship for 2 year term - 1st year		1,200
Half time assistant	50	600
Secretary	60	720
Library		1,500
Office		500
Contingency		1,900
Sabbatical travel		1,380
		<hr/>
		\$32,000

B. Special Research and Capital Fund

2 Half time research assistants	600	1,200
Scholarships		1,800
Publication		2,000
Travel		1,000
Capital Investment		1,625
		<hr/>
		\$ 7,625

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*To request Princeton to nominate a man for 3 year period.
#To request Princeton to nominate a graduating student of
exceptional qualifications.

Budget of the Department of Sociology
1929-1930

1. Salaries for Instructional Staff		\$14,894
L.S.Hsu, Prof. (Social Problems)	\$3,300	
J. S. Burgess, Prof. (Soc. Theory) 1/2	2,100	
Cato Yang, Asst. Prof. (Rural Soc.)	3,300	
T. S. Hsu, Asst. Prof. (Anthropology) 1/3	1,034	
W. T. Wu, Asst. Prof. (Social Theory)	3,000	
Lecturers fund	1,200	
Yen Ching-Yueh (Instructor) Soc. Work	960	
II. Social Work and Social Research		7,460
Ching-ho Rural Centre	3,000	
Peking Social Centre	1,680	
Fang Fu-an, Instructor (Sec. Work) 960		
Chang Yin Ling (Social Worker) 480		
Office and equipment 240		
Case work	1,160	
Chou Li-chiu (Ins. Soc. Work) 960		
Equipment 100		
General Fund 100		
Women's research	800	
Sociology Dictionary	520	
Sociology Laboratory	300	
III. Office		1,500
Wang Ta-en (Secretary) 900		

#To request Princeton to nominate a graduating student of exceptional qualifications.

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1929-1930

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II.	Social Work and Social Research		7,460
	Ching-ho Rural Centre	3,000	
	Peking Social Centre	1,680	
	Fang Fu-an, Instructor (Sec. Work) 960		
	Chang Yin Ling (Social Worker) 480		
	Office and equipment 240		
	Case work	1,160	
	Chou Li-chiu (Ins. Soc. Work) 960		
	Equipment 100		
	General Fund 100		
	Women's research 800		
	Sociology Dictionary 520		
	Sociology Laboratory 300		
III.	Office		1,500
	Wang Ta-en (Secretary) 900		
	Stationeries etc. 300		
	Equipment & furniture 300		
IV.	Library & Publications		3,046
	Library 1,546		
	Sociological World 500		
	Publications 1,000		
V.	Transportation & Travel		3,500
	Car and Upkeep 2,300 & 700	3,000	
	Transportation of Soc. classes 500		
VI.	Two scholarships @300		600
VII.	Contingency Fund such as Travel in China for special investigations etc.		1,000
			<hr/>
	Grand total	\$32,000	

Research budget

Research Professor in Human Ecology	Salary	\$3,600
	residence	600
Conference on Social Work (1)		2,000
Research on Population (2)		1,000
Source Materials		425
		<hr/>
	Total	\$7,625

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(1) Conference on Social Work

Printing, Publicity, Postage	300
Travel for invited speakers	700
one from South China round trip	250
one from Yangtze Valley	175
Other	275

Printing of report and Record of Conference (This may be sold and refunded) 300

Subsidy to training students in social work for travelling etc. 300

Other expenses - Room for meeting, local transportation, entertainment etc. Assuming that regular delegates pay their own living expenses 400

2,000

(2) Population Research

Assistant half time @ \$35 per month	420
Travelling	300
Equipment	150
Materials	130

\$ 1,000

RESOLUTIONS of the Advisory Committee of the School of Applied Social Science for submission to the Trustees of Princeton-in-Peking. B

1. Resolved that for the academic year of 1929/30 that

(1) Conference on Social Work

Printing, Publicity, Postage	500
Travel for invited speakers	700
one from South China round trip	250
one from Yangtze Valley	175
Other	275

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Other expenses - Room for meeting, local transportation, entertainment etc. Assuming that regular delegates pay their own living expenses	400

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Equipment	150
Materials	130
	<u>\$ 1,000</u>

RESOLUTIONS of the Advisory Committee of the School of Applied Social Science for submission to the Trustees of Princeton-in-Peking. B

1. Resolved that for the academic year of 1929/30 that the Trustees of Princeton-in-Peking be requested to contribute to the Departments of Economics, Political Science and Sociology, the sum of gold \$30,288 (which together with expected contributions from the Department of Economics \$6,150, and the L.S.R.M. \$25,000, make the total of the budget submitted, viz:-\$61,438.)
2. Resolved that the Trustees of Princeton-in-Peking be requested to make such suggestions for the revision of the budget which shall be necessary in view of campaign expenses, travel and salary adjustments of foreign staff, or other considerations, but that they shall state as early as convenient the total figure available for the 1929/30 budget.
3. Resolved that the Trustees of Princeton-in-Peking be requested to nominate:-
 - (1) For the Department of Economics a Professor in Accounting and Banking to start his work, September 1929, for a period of three years (a single man preferred.)
 - (2) For the Department of Political Science a Professor of Municipal Government to start this work September 1929 for a period of three years (a single man preferred.)
 - (3) For the Department of Economics a Teaching Fellow selected from among the students who have specialised in Economics in the present senior class, for a period of two years, to start this work September 1929. If possible it is suggested that a man who can pay his travel to China would be preferred. Salary to be paid, \$1,200 Mex. for each academic year.
 - (4) For the Department of Political Science a Teaching Fellow from the present senior class, for a period of two years, to start this work September 1929. If

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possible it is suggested that a man who can pay his travel to China would be preferred. Salary to be paid, \$1,200 Mex. for each academic year.

Proposed working relations between the Trustees of Princeton-in-Peking, and Yenching University. C.

In view of the action of the Yenching University Board of Managers in appointing a sub-committee on the School of Applied Social Sciences, and the consequent early establishment of this School, we would suggest the following working agreement between the Trustees of Princeton-in-Peking, and the Yenching University.

1. In order to simplify the financing of the School that all available funds for the maintenance of the work of the three Departments included in the School (at present contributions from Princeton-in-Peking, the Laura Spelman Rockefeller Memorial, the London Missionary Society, and Yenching University general funds) should be pooled and divided equitably for the various projects included in the programme of the School.
2. That in the future the Trustees of Princeton-in-Peking should contribute each year a lump sum for the maintenance of the School.
3. That in the future the Board of Managers Advisory Committee, after reviewing the proposed budget and projects of the School for the following academic year, should submit these budgets and plans for criticism and suggestions to the Trustees of Princeton-in-Peking, to arrive in New York not later than January 15th preceding each academic year.

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4. That definite requests for financial contributions from the Trustees of Princeton-in-Peking should accompany the proposed budget and that the Trustees of Princeton-in-Peking should return to the Board of Managers Committee to arrive in Peking not later than April 1st, the aforementioned budget and plans with suggestions, criticisms and statement of how much money Princeton-in-Peking will undertake to guarantee for the ensuing academic year.
5. The School when organised shall be designated in English "The School of Applied Social Sciences."
6. It is understood that in the case of appointments of all new Western professorial staff that the Trustees of Princeton-in-Peking, are given the privilege of nominating such staff members.
7. The Trustees of Princeton-in-Peking shall on consultation with the authorities of Yenching University determine the salary scale of all Western teachers whose salary they supply.
8. The Trustees of Princeton-in-Peking shall agree to do their best to supply needed current funds for each year, and also residences for the staff, and adequate equipment for the School, so far as is possible. It is however, understood that this School is an organic part of Yenching University, that the management of the School, and the final responsibility for its finances are an obligation of the University. The Trustees of Princeton-in-Peking make no guarantee of support other than they find they are able to make each successive academic year.
9. It is understood that the Board of Managers of Yenching University in constituting the Committee on the School of Applied Social Sciences will give consideration to the

appointment of graduates of Princeton University living in China, and that the executive secretary of Princeton-in-Peking shall ex officio be a member of this Advisory Committee.

10. The Board of Managers undertakes not only to submit requests for funds to the Trustees of Princeton-in-Peking, but to keep them informed on the conduct and development of the School.
11. In view of the relationships between the Trustees of Princeton-in-Peking and Yenching University, it is suggested that the Trustees of Princeton-in-Peking shall nominate two or three members from their number, Members of the Board of Trustees of Yenching University in the United States of America.
12. This working relationship shall at any time be subject to revision on the initiative either of the authorities of Yenching University or of the Trustees of Princeton-in-Peking.

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YENCHING

MINUTES OF THE MEETING OF THE BOARD OF MANAGERS OF YENCHING UNIVERSITY

December 5, 1928.

*See Stuart
12/2/28*

Members of the Board

TRANSFER

American Board Mission

R.M. Cross
*C.H. Fei

Methodist Mission

*C.A. Felt
*C.P. Wang

Coopted

*Mrs. T.C. Chu
D.W. Edwards
H.H. Kung
*Mrs. F.T. Sung
W.T. Tao
*Y.T. Tsur
H.C. Wang
*W.W. Yen

London Mission

A.P. Cullen (proxy, B.E. Reade)
C.G. Sparham (proxy, *W.F. Dawson)

Presbyterian Mission

*E.L. Johnson
Y.T. Lo

Yenching University

*J.L. Stuart
L.C. Wu (proxy, *M.Y.K. Kuo)
*Miss R.L. Stahl
*Miss V.K. Nyi
*T.T. Lew

The members whose names are starred above were present. There was also present Professor E.S. Corwin of Princeton University, visiting professor in the Department of Political Science.

The meeting was called to order at the home of President Stuart by Dr.W.W. Yen, chairman of the Board.

Mr. Johnson was called upon to offer prayer.

Professor Corwin addressed the Board and the chairman on behalf of those present expressed their appreciation.

The minutes of the previous meeting which had been circulated to the members, were taken as read and approved.

President Stuart reported to the Board the appointment of the Administrative Committee of the Harvard-Yenching Institute as follows:

J. Leighton Stuart, D.D.,	chairman ex officio President of Yenching University
Mrs. T.C. Chu, B.A.	Dean of Studies China University, Peping
R.S. Greene, M.A.	Director Rockefeller Foundation and member of the Board of Trustees of the Harvard-Yen- ching Institute.

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December 5, 1928

Miss W. Y. Hsieh, M.A.	Instructor in Chinese, Yenching University
T.T. Lew, Ph.D., S.T.D.	Professor in Yenching University Secretary of the Board of Managers
Hon. J.V.A. McMurray, M.A., Miss V.K. Nyi, M.A.	U. S. A. Minister to China Instructor in Sociology, Yenching University
Rt. Rev. L.H. Roots, D.D.	Bishop of Hankow
T.Y. Tsur, Litt. D.	Director China Foundation
L.C. Wu (Hanlin)	Chancellor of Yenching University and Vice Minister of Education
Hon. W.W. Yen, D.Litt., LL.D.,	Ex-premier of The Republic of China

Grounds and Buildings Committee

Dr. Y.T. Tsur was elected chairman of the Grounds and Buildings Committee

Advisory Committee on Agriculture

VOTED to reappoint the membership of the Advisory Committee on Agriculture as follows:

G.D. Wilder, chairman
H.S. Galt
S.G. King
J.L. Stuart
J.B. Tayler

Change in Nomenclature

VOTED to change the Chinese title of the Secretary of the Board of Managers from 书记 to 常务 in conformity with the usage of these terms in general University practice.

University Chancellor

The chairman called upon President Stuart and Dr. T.T. Lew to report on their visit to Dr. C.H. Wang, Minister of Justice, in reference to the University Chancellor.

VOTED to elect Vice President Wu Lei-chuan as University Chancellor; the Secretary of the Board being instructed to notify Mr. Wu of his election.

The President took this occasion to express his gratification at the willingness of Judge Kuo to serve as Acting Vice President during the absence of Mr. Wu. This is all the more appreciated because of the heavy teaching load which Judge Kuo is now carrying and the necessity for conserving his strength while still convalescing from recent illness.

December 5, 1928

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Diploma for Dr. H.H. Kung

VOTED that Dr. H.H. Kung be granted a diploma for graduation as of the class of 1901.

Budget for 1929-30

The University Administration was requested to go over the budget with the Finance Committee of the Board of Managers before presentation to the Board.

Administrative Committee of the Yenching College for Women

President Stuart reported the action taken by the Executive Committee of the Board of Managers to increase the number of coopted members of the Administrative Committee of the Yenching College for Women from three to five. This action was approved by the Board.

Treasurer's Office

President Stuart made a statement concerning the plans for the Treasurer's Office and requested that this matter be studied by the Finance Committee of the Board and reported later.

Next Meeting of the Board of Managers

It was agreed that a meeting of the Board shall be called in January 1929, to go over the budget for the coming year.

ADJOURNED

T.T. Lew, Secretary

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